

Regina & District Food Bank Inc.

Financial Statements

March 31, 2026

Management's Responsibility for Financial Statements

The accompanying non-consolidated financial statements of **Regina & District Food Bank Inc.** have been prepared by the Organization's management in accordance with Canadian accounting standards for not-for-profit organizations and necessarily include some amounts based on informed judgement and management estimates.

To assist management in fulfilling its responsibilities, a system of internal controls has been established to provide reasonable assurance that the financial statements are accurate and reliable and that assets are safeguarded.

The board of directors has reviewed and approved these financial statements.

These financial statements have been examined by the independent auditors, **Virtus Group LLP**, and their report is presented separately.

Chair, Board of Directors

Interim Chief Executive Officer

Signature: 

Email: jacques.decorby@sasktel.net

Signature: 

Email: ECerda@reginafoodbank.ca



INDEPENDENT AUDITOR'S REPORT

To the Board of Directors,
Regina & District Food Bank Inc.

Qualified Opinion

We have audited the financial statements of **Regina & District Food Bank Inc.**, which comprise the statement of financial position as at **March 31, 2026**, and the statements of operations, changes in fund balances and cash flows for the year then ended, including a summary of significant accounting policies.

In our opinion, except for the effects of the matters described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2026, and its financial performance and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In the current year, the Organization changed its accounting policy for the recognize food donation revenue and expenses. The 2025 food donation revenue and expenses were included in the Statement of Operations for comparative purposes, but are unaudited. As a result, we are unable to determine whether any adjustments might be necessary to these amounts.

In common with many not-for-profit organizations, the Organization derives a significant portion of its revenue in the form of donations, including food donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Organization and we are not able to determine whether any adjustments might be necessary to assets, liabilities, revenues or net assets.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Saskatchewan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditors' report thereon. The annual report is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

INDEPENDENT AUDITORS' REPORT (continued)

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

June 18, 2026
Regina, Saskatchewan

VIRTUS GROUP LLP
Chartered Professional Accountants

Regina & District Food Bank Inc.
Statement of Financial Position
As at March 31, 2026
(with comparative figures as at March 31, 2025)

	<u>Assets</u>			
	CSV Fund	Food Bank Fund	Total 2026	Total 2025
Current Assets				
Cash and cash equivalents (Note 3)	\$ -	\$ 4,111,708	\$ 4,111,708	\$ 3,471,680
Investments (Note 4)	-	251,423	251,423	1,533
Accounts receivable	11,687	217,454	229,141	103,398
Deposits and prepaid expenses	-	67,658	67,658	34,467
	11,687	4,648,243	4,659,930	3,611,078
Tangible capital assets (Note 5)	5,476,163	-	5,476,163	5,710,814
	<u>\$ 5,487,850</u>	<u>\$ 4,648,243</u>	<u>\$ 10,136,093</u>	<u>\$ 9,321,892</u>
	<u>Liabilities and Fund Balances</u>			
Current Liabilities				
Accounts payable and accrued liabilities	\$ 235,339	\$ 244,766	\$ 480,105	\$ 423,285
Deferred revenue	13,421	-	13,421	1,200
Current portion of long term debt (Note 7)	30,000	-	30,000	25,000
Current portion of deferred capital contributions (Note 8)	305,612	-	305,612	318,427
	584,372	244,766	829,138	767,912
Long term debt (Note 7)	100,000	-	100,000	130,000
Deferred capital contributions (Note 8)	2,283,800	-	2,283,800	1,983,004
	<u>2,968,172</u>	<u>244,766</u>	<u>3,212,938</u>	<u>2,880,916</u>
Fund Balances				
Capital reserve fund (Note 9)	2,404,982	-	2,404,982	1,425,600
Sustaining reserve fund (Note 9)	-	1,750,000	1,750,000	1,750,000
Investment in tangible capital assets	2,756,751	-	2,756,751	3,254,383
Unrestricted surplus	(2,642,055)	2,653,477	11,422	10,993
	2,519,678	4,403,477	6,923,155	6,440,976
	<u>\$ 5,487,850</u>	<u>\$ 4,648,243</u>	<u>\$ 10,136,093</u>	<u>\$ 9,321,892</u>
Commitments (Note 13)				

See accompanying notes to the financial statements.

Approved on behalf of the board:

Regina & District Food Bank Inc.
Statement of Changes in Fund Balances
For the Year Ended March 31, 2026
(with comparative figures for the year ended March 31, 2025)

	CSV Fund	Food Bank Fund	Total 2026	Total 2025
Balance - beginning of year	\$ 3,097,582	\$ 3,343,394	\$ 6,440,976	\$ 5,864,254
Excess revenue over expenses	(104,070)	586,249	482,179	576,722
Purchase of tangible capital assets	591,507	(591,507)	-	-
Interfund transfers	(1,065,341)	1,065,341	-	-
Balance - end of year	\$ 2,519,678	\$ 4,403,477	\$ 6,923,155	\$ 6,440,976

See accompanying notes to the financial statements.

Regina & District Food Bank Inc.
Statement of Operations
For the Year Ended March 31, 2026
(with comparative figures for the year ended March 31, 2025)

	CSV Fund	Food Bank Fund	Total 2026	Total 2025 (restated)
Revenue				
Donations and fundraising	\$ -	\$ 4,203,390	\$ 4,203,390	\$ 4,081,141
Food donations (Note 10)	-	16,197,669	16,197,669	13,611,340
Grants and programs	-	582,134	582,134	218,406
Other revenue	-	170,200	170,200	100,781
Rent	825,503	-	825,503	726,465
	<u>825,503</u>	<u>21,153,393</u>	<u>21,978,896</u>	<u>18,738,133</u>
Expenses				
Distribution	-	244,323	244,323	283,690
Food donations (Note 10)	-	16,197,669	16,197,669	13,611,340
Food purchases	-	564,103	564,103	485,769
Fundraising	-	90,294	90,294	151,936
General and administration	23,008	1,354,349	1,377,357	978,115
Occupancy costs	494,603	168,809	663,412	538,759
Wages and benefits	-	1,947,597	1,947,597	1,734,128
	<u>517,611</u>	<u>20,567,144</u>	<u>21,084,755</u>	<u>17,783,737</u>
Excess (deficiency) of revenue over expenses before the following:	307,892	586,249	894,141	954,396
Other revenue (expense)				
Amortization of deferred contributions (Note 8)	414,196	-	414,196	370,066
Amortization of tangible capital assets	(826,158)	-	(826,158)	(747,740)
	<u>(411,962)</u>	<u>-</u>	<u>(411,962)</u>	<u>(377,674)</u>
Excess of revenue over expenses	\$ (104,070)	\$ 586,249	\$ 482,179	\$ 576,722

See accompanying notes to the financial statements.

Regina & District Food Bank Inc.
Statement of Cash Flows
For the Year Ended March 31, 2026
(with comparative figures for the year ended March 31, 2025)

	2026	2025
Cash provided by (used in) operating activities:		
Excess of revenue over expenses	\$ 482,179	\$ 576,722
Non cash items:		
Amortization of tangible capital assets	826,158	747,740
Amortization of deferred contributions	(414,196)	(370,066)
Non-cash operating working capital (Note 11)	(89,893)	(403,307)
	<u>804,248</u>	<u>551,089</u>
Cash provided by (used in) investing activities:		
Purchase of investments	(249,890)	-
Purchase of tangible capital assets	(591,507)	(1,344,857)
	<u>(841,397)</u>	<u>(1,344,857)</u>
Cash provided by (used in) financing activities:		
Repayment of long-term debt	(25,000)	(25,000)
Change in deferred contributions	702,177	950,000
	<u>677,177</u>	<u>925,000</u>
Increase in cash	640,028	131,232
Cash and cash equivalents - beginning of year	3,471,680	3,340,448
Cash and cash equivalents - end of year	\$ 4,111,708	\$ 3,471,680

See accompanying notes to the financial statements.

Regina & District Food Bank Inc.
Notes to the Financial Statements
For the Year Ended March 31, 2026
(with comparative figures for the year ended March 31, 2025)

1. General

Regina & District Food Bank Inc. (the "Organization") was continued under *The Non-Profit Corporations Act, 2022* of Saskatchewan. The mission of the Organization is to serve the most vulnerable in our community by providing programs and services directly and through partnerships in the areas of food provision, essential skills development and connections to community supports and opportunities. The Organization envisions individuals and community working together to address hunger and sustain independence.

The Organization is a registered charity, and as such, no income taxes are payable pursuant to Paragraph 149(1)(f) of the *Income Tax Act*.

2. Summary of significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. The financial statements required management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known. Significant estimates utilized in these financial statements include, but are not limited to: weight of food donated in-kind. The financial statements reflect the following accounting policies:

Fund accounting

The Organization follows the restricted fund method of accounting for contributions.

The Food Bank Fund accounts for the Organization's program delivery and administrative activities. This fund reports unrestricted resources and any restricted operating grants.

The Community Services Village Fund reports the property rental activities related to the excess space at the Organization's facility and the Broad Street location.

Financial instruments - recognition and measurement

Financial assets and financial liabilities are recorded on the statement of financial position when the Organization becomes party to the contractual provisions of the financial instrument. All financial instruments are required to be recognized at fair value upon initial recognition, except for certain related party transactions. Measurement in subsequent periods of equity instruments is at fair value. All other financial instruments are subsequently measured at amortized cost adjusted by transaction costs, which are amortized over the expected life of the instrument.

Fair value is the amount at which a financial instrument could be exchanged at arm's length between willing, unrelated parties in an open market. Changes in fair value of financial instruments measured at fair value are recognized in the excess of revenues over expenses. When impairment has occurred the carrying amount is reduced and such write downs may subsequently be reversed if conditions change.

The Organization's recognized financial instruments consist of cash, cash equivalents, investments, accounts receivable, accounts payable, accrued liabilities and long term debt. The fair value of the items approximate cost given their short term nature and terms of the long term debt.

REGINA & DISTRICT FOOD BANK INC.
Notes to the Financial Statements
For the Year Ended March 31, 2026
(with comparative figures for the year ended March 31, 2025)

2. Summary of significant accounting policies (continued)

Inventory

Food donations on hand at year end are not recognized in the financial statements.

Tangible capital assets

Tangible capital assets are recorded at cost less accumulated amortization. Amortization is provided on the following basis over the estimated useful life of the assets at the following annual rates:

Buildings	25 years straight line
Buildings improvement	5 years straight line
Computer equipment	30% declining balance
Equipment	20% declining balance
Vehicles	30% declining balance

In the year of acquisition, amortization is provided at half of the annual rate.

Revenue recognition

The Organization follows the deferral method of accounting for contributions. Restricted contributions are recognized in the appropriate fund as revenue when the funds are received. Restricted contributions for which a designated fund does not exist are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Donations are recognized as they are received.

Rental income is recognized on a straight line basis over the term of the lease or as space is provided to tenants. Contributions for tangible capital assets are deferred and recognized into revenue on the same basis as the asset is amortized. Interest income is recognized as it is earned. Other revenues are recognized in the period that the goods or services are provided. Food donations are recorded based on the weight of food received and the national average food value as determined by the Food Banks of Canada.

Donated goods and services

The Organization relies on volunteer time and donated goods and services to achieve its mission. Because of the difficulty in determining the fair values, volunteer time and donated goods and services (other than food) are not reported in the financial statements.

REGINA & DISTRICT FOOD BANK INC.

Notes to the Financial Statements

For the Year Ended March 31, 2026

(with comparative figures for the year ended March 31, 2025)

3. Cash and cash equivalents

	2026	2025
Cash	\$ 3,998,889	\$ 3,379,782
Gift cards	23,738	15,717
Merchandise credits	89,081	76,181
Total	\$ 4,111,708	\$ 3,471,680

4. Investments

	2026	2025
Funds held by Saskatchewan Community Foundation Corp.	\$ 249,890	\$ -
Co-operative member equity	1,533	1,533
Total	\$ 251,423	\$ 1,533

5. Tangible capital assets

	2026		2025	
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Land	\$ 453,122	\$ -	\$ 453,122	\$ 453,122
Buildings	8,640,963	4,156,841	4,484,122	4,748,534
Computer equipment	173,560	159,061	14,499	10,177
Machinery and equipment	1,237,515	987,444	250,071	292,088
Vehicles	836,324	561,975	274,349	206,893
Total	\$ 11,341,484	\$ 5,865,321	\$ 5,476,163	\$ 5,710,814

6. Credit facilities

The Organization has an approved operating line of credit of \$150,000. The line of credit bears interest at prime plus 1.83% and is secured by a general security agreement. At March 31, 2026, \$nil was drawn (2025 - \$nil). The Organization has a total of \$50,000 authorized credit limit on its credit cards.

7. Long-term debt

	2026	2025
Mortgage loan bearing interest at 0% per annum, repayable in annual principal payments of varying amounts. The loan matures on March 1, 2029 and is secured by land and building located at 1881 Broad Street, Regina, Saskatchewan, with a carrying value of \$3,370,497.	\$ 130,000	\$ 155,000
Less: current portion	(30,000)	(25,000)
Total	\$ 100,000	\$ 130,000

REGINA & DISTRICT FOOD BANK INC.
Notes to the Financial Statements
For the Year Ended March 31, 2026
(with comparative figures for the year ended March 31, 2025)

8. Deferred capital contributions

Deferred capital contributions related to tangible capital assets represent the unamortized portion of externally restricted contributions used to purchase tangible capital assets. The change in the balance for the year is as follows:

	2026	2025
Balance - beginning of year	\$ 2,301,431	\$ 1,721,497
Contributions received during the year	702,177	950,000
Amounts recognized as revenue	(414,196)	(370,066)
Balance - end of year	2,589,412	2,301,431
Less current portion	(305,612)	(318,427)
Long term portion	<u>\$ 2,283,800</u>	<u>\$ 1,983,004</u>

9. Internally restricted reserves

In 2023, the Board of Directors transferred funds from operating reserves to a capital reserve fund within the Community Services Village Fund. The purpose of the capital reserve fund is to fund future capital projects at the Winnipeg Street building. In 2026, \$537,586 of the reserve was spent and an additional \$1,516,968 was transferred into the fund.

In 2023, the Board of Directors transferred \$1,500,000 from the operating reserves to a restricted sustaining reserve fund within the Food Bank Fund. The purpose of the restricted reserve fund is to earn investment income that can be used to fund the Organization's activities. In 2025 an additional \$250,000 was added to this fund.

10. Food donations

Management has estimated the value attributed to food donations based on weight measurements and priced at \$8.02 per kilogram (2025 - \$7.89/kg) as determined by Food Banks Canada. Donation weights for the year ended March 31, 2026, were 2,018,100 kg or \$16,197,669 (2025 - 1,725,147 kg or \$13,611,340).

11. Non-cash operating working capital

Details of net change in each element of working capital related to operations excluding cash are as follows:

	2026	2025
(Increase) decrease in current assets:		
Accounts receivable	\$ (125,743)	\$ 244,505
Deposits and prepaid expenses	(33,191)	(6,919)
	<u>(158,934)</u>	<u>237,586</u>
Increase (decrease) in current liabilities:		
Accounts payable and accrued liabilities	56,820	(607,389)
Deferred revenue	12,221	(33,504)
	<u>69,041</u>	<u>(640,893)</u>
	<u>\$ (89,893)</u>	<u>\$ (403,307)</u>

REGINA & DISTRICT FOOD BANK INC.
Notes to the Financial Statements
For the Year Ended March 31, 2026
(with comparative figures for the year ended March 31, 2025)

12. Contingency

Petroleum contamination of soil around the Winnipeg Street property is known to exist. Management has determined that such contamination will not be a detriment to the use of the property for the Organization. In the event that the contaminated areas are put to other uses, further environmental assessments and determinations of possible costs will be required.

13. Commitments

The Organization has commitments for services over the next year as follows:

2027	\$	413,400
------	----	---------

14. Financial risk management

The Organization has a risk management framework to monitor, evaluate and manage the principal risks assumed with financial instruments. The significant risks to which the Organization is exposed are:

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Organization is exposed to credit risk on the accounts receivable from its customers and supporters, however, does not have a significant exposure to any individual party. The Organization performs regular reviews of its receivables for collectability. The allowance at year end was \$nil (2025 - \$nil) and bad debt expense has been insignificant over the last three years.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Organization's exposure to liquidity risk is dependent on the receipt of funds from its operations and other related sources. Funds from these sources are primarily used to finance working capital and capital expenditure requirements and are considered adequate to meet the Organization's financial obligations.

15. Accounting policy change

During the year, the Organization changed its accounting policy to recognize food donations as revenue and expenses in the financial statements. This change was made to more fully reflect the volume of activity of the Organization. In 2025, \$13,611,340 in food donation revenue and expenses was disclosed in the notes to the financial statements, but has been included in the comparative figures on the Statement of Operations in these financial statements. The 2025 figures are unaudited.

16. Comparative figures

Certain comparative figures have been reclassified to conform to the presentation in the current year.
